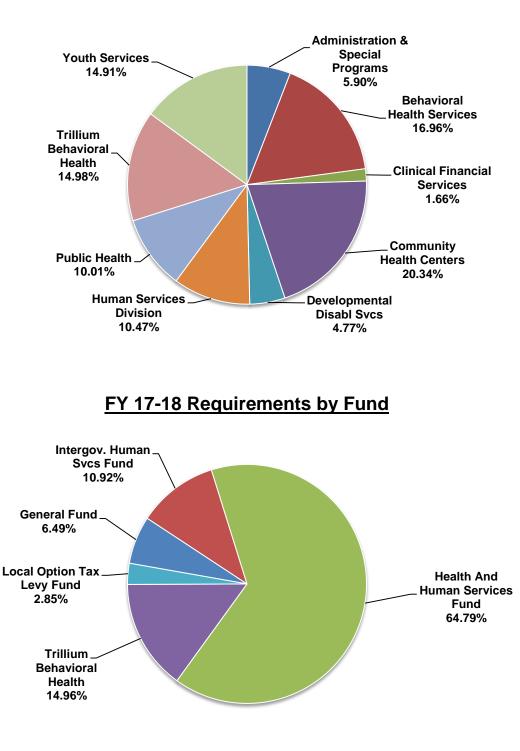
FY 17-18 Proposed Requirements: \$ 151,110,671



FY 17-18 Requirements by Division

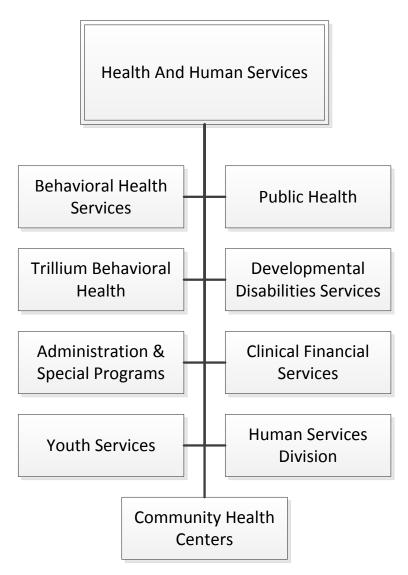
Alicia Hays, Director Health and Human Services 541-682-7492

Department Purpose & Overview

The purpose of Lane County Health and Human Services is to promote and protect the health, safety, and well-being of individuals, families, and our communities.

Health and Human Services (H&HS) is a broad-based organization which provides system oversight and direct services for clinical and community health, behavioral health (mental health and substance abuse), developmental disabilities, youth services, and basic needs/social services in a largely subcontracted system. The subcontract providers are our community partners in a complex service delivery system.

The department's use of discretionary General Fund is relatively small, given the size of the overall departmental budget. The General Fund money from Lane County is vital to maintaining a core service level and leveraging other resources. The H&HS budget is largely based on Federal, State, and other funders.



Goals & Strategic Planning

The department strategic plan is built on four pillars necessary to achieving our mission in the community:

- 1) Equity and Access;
- 2) Integration and Prevention;
- 3) Data and Analytics; and
- 4) Staff Development and Efficiency.

These stand to offer value, impact, and developmental direction to every employee and partner of H&HS. The three priority department wide outcomes are:

- 1) Reduce tobacco use in Lane County;
- 2) Reduce cycles of trauma in our communities; and
- 3) Focus on 250 people with the most intensive needs.

Several of the elements of the H&HS Strategic Plan are incorporated into the Lane County strategic goal of creating a safe and healthy County. Specifically, the County objectives of improving health in our communities through the Community Health Improvement Plan, and ensuring integrated and effective services through partnerships map to targeted elements in the strategic work in H&HS.

Partnerships:

The work in H&HS is based on countless partnerships with local, state, and national organizations across all of the divisions. Some key partnerships for the next year include the work with Trillium, the local Coordinated Care Organization (CCO). In addition to the Administrative Services Agreement that contracts for staff at Trillium Behavioral Health and Public Health, and the provider contracts to support services at Behavioral Health, Community Health Centers, and Public Health, the department is involved in shared governance and work through the joint Community Health Improvement Plan. Additional significant partnerships include work with United Way on health and early childhood issues, work with cities to address housing needs, and collaborations with law enforcement and local courts to improve care coordination for individuals intersecting both the behavioral health and criminal justice systems.

In the fall of 2016, H&HS shifted its leadership structure to have a larger leadership team, including all 9 division leaders, along with the Sr. Health Officer, Assistant Directors and Director. The Family Mediation Program is moving at the beginning of FY 17-18 from the Human Services Division to the Youth Services Division. Additionally, the Director will be retiring in the spring of 2017, with the transition to a new Director anticipated early in 2017-18.

Major Accomplishments & Achievements in FY 16-17

• Successful expansion of access to health care through the Community Health Centers (CHC). The County's designation as a Federally Qualified Health Center (FQHC) has allowed for significant leveraging of federal dollars to provide access to primary care, mental health services, chemical dependency programs, and prenatal and dental services. The CHC saw more than 5,000 new patients during the year. The FQHC increased the number of patients served in 2016 by 13%, providing 123,714 individual patient encounters to 29,731 patients in 2016.

• Lane County Behavioral Health (LCBH) continued the transformation of clinical services to increase peer delivered services, strengthen integration with primary care, and focus on quality improvement efforts.

• Lane County Behavioral Health (LCBH) partnered with the Jail to place BHS staff at the jail to enhance discharge planning and delivery of coordinated care, and worked with the courts on the development of Circuit Mental Health Court.

• Through the Human Services Division, the department launched the Frequent Users Systems Engagement (FUSE) program—a collaboration with public safety, health, and poverty/housing program partners. This model is a housing first program that identifies those people with the largest impact on core public safety and health systems.

• Public Health worked with partners at United Way, Trillium, and PeaceHealth to launch a new Community Health Improvement Plan, and worked with the Board of Health to identify priorities to include in the County Strategic Plan.

• Youth Services hired a full-time Victim Advocate to better serve the victims of youthful offenders.

• The Lane County Auditor completed an audit of the Mental Health program in December, 2016.

Anticipated Service & Budget Changes for FY 17-18

- Youth Services committed to moving the Phoenix treatment program out of a detention pod and into a residential facility designed for the treatment of juveniles, which provides both better compliance with state rules and a better treatment environment for youth.
- A growing emphasis on the importance of housing at the national, state, and local policy level will impact budgets and staff priorities into the next several fiscal years, as many of those strategies involve construction and longer timelines.

Current & Future Service Challenges

The largest challenge currently is significant uncertainty with both the state and federal budget, as well as potential changes with federal policy such as the Affordable Care Act. As those decisions become clearer, the department will need to adapt to the shifts in the environment and service opportunities.

DEPARTMENT FINANCIAL SUMMARY										
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng				
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr				
RESOURCES:										
Taxes & Assessments	1,377,606	1,445,044	2,379,434	2,461,754	82,320	3.46%				
Licenses & Permits	929,154	926,887	911,500	919,500	8,000	0.88%				
Fines, Forfeitures, Penalties	120,637	118,516	117,500	117,500	0	0.00%				
Property And Rentals	406,637	404,090	404,403	391,607	(12,796)	-3.16%				
Federal Revenues	24,969,738	27,342,847	34,852,515	33,759,128	(1,093,387)	-3.14%				
State Revenues	36,401,203	41,239,403	39,460,714	39,482,941	22,227	0.06%				
Local Revenues	2,133,555	2,008,628	1,920,713	2,030,483	109,770	5.72%				
Fees And Charges	11,124,172	16,779,628	11,550,541	12,987,935	1,437,394	12.44%				
Interest Earnings	110,280	184,684	7,300	7,300	0	0.00%				
Total Revenue	77,572,982	90,449,728	91,604,620	92,158,148	553,528	0.60%				
Resource Carryover	22,056,977	29,207,056	38,943,069	31,047,914	(7,895,155)	-20.27%				
Fund Transfers	14,626,277	15,269,346	16,184,114	18,067,324	1,883,210	11.64%				
TOTAL RESOURCES:	114,256,237	134,926,130	146,731,803	141,273,386	(5,458,417)	-3.72%				
REQUIREMENTS:										
Personnel Services	42,420,016	49,177,889	60,101,018	61,313,362	1,212,344	2.02%				
Materials & Services	36,058,399	40,404,995	60,631,999	51,344,331	(9,287,668)	-15.32%				
Capital Expenses	192,348	134,262	830,000	0	(830,000)	-100.00%				
Total Expenditures	78,670,763	89,717,146	121,563,017	112,657,693	(8,905,324)	-7.33%				
Fund Transfers	15.676.381	16,120,817	23,704,509	18,601,699	(5,102,810)	-21.53%				
Total Resrvs & Conting.	0	0	11,393,832	19,851,279	8,457,447	74.23%				
TOTAL REQUIREMENTS:	94,347,144	105,837,963	156,661,358	151,110,671	(5,550,687)	-3.54%				

REQUIREMENTS BY FUND										
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng				
FUNDS	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr				
General Fund	9,297,963	9,854,905	9,929,555	9,837,285	(92,270)	-0.93%				
Health and Human Services Fund	66,461,959	77,083,910	98,665,497	97,899,185	(766,312)	-0.78%				
Intergov. Human Svcs Fund	13,735,941	14,002,748	17,400,345	16,471,905	(928,440)	-5.34%				
Local Option Tax Levy Fund	1,337,273	1,582,220	3,295,149	4,255,607	960,458	29.15%				
Trillium Behavioral Health	3,514,007	3,314,180	27,370,812	22,646,689	(4,724,123)	-17.26%				
TOTAL	94,347,144	105,837,963	156,661,358	151,110,671	(5,550,687)	-3.54%				

DEPARTMENT FINANCIAL SUMMARY BY DIVISION											
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng					
DIVISIONS	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr					
Administration & Special Programs	6,056,563	6,763,727	9,149,378	8,921,173	(228,205)	-2.49%					
Behavioral Health Services	18,618,040	20,499,904	28,149,597	25,608,302	(2,541,295)	-9.03%					
Clinical Financial Services	1,324,654	1,911,689	2,216,797	2,517,857	301,060	13.58%					
Community Health Centers	17,015,939	23,582,684	29,248,186	30,745,327	1,497,141	5.12%					
Developmental Disabl Svcs	6,060,980	6,110,532	7,493,677	7,215,875	(277,802)	-3.71%					
Human Services Division	13,104,924	13,340,214	16,054,229	15,781,905	(272,324)	-1.70%					
Public Health	11,315,561	12,366,626	15,915,845	15,137,003	(778,842)	-4.89%					
Trillium Behavioral Health	3,514,007	3,314,180	27,370,812	22,646,689	(4,724,123)	-17.26%					
Youth Services	17,336,475	17,948,407	21,062,837	22,536,540	1,473,703	7.00%					
TOTAL REQUIREMENTS	94,347,144	105,837,963	156,661,358	151,110,671	(5,550,687)	-3.54%					

FTE SUMMARY								
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	Chng	% Chng		
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr		
Total FTE	498.26	542.56	573.94	570.43	(3.51)	-0.61%		

DEPARTME	NT POSITION LISTING
dministration & Special Progra	Clinical Financial Services
2.00 Administrative Support Spec	5.00 Administrative Analyst
2.00 Accounting Analyst	2.00 Accounting Analyst
2.00 Accounting Clerk 2	2.00 Accounting Clerk 2
2.00 Administrative Assistant	1.00 Accounting Clerk 2 - Bil
2.00 Asst Dept Dir (H&HS)	2.00 Accounting Clerk, Sr
1.00 Dept Director (PW & HHS)	1.00 Administrative Assistant
1.00 Manager	2.00 Management Analyst
0.60 Office Assistant 2-Bilingual	2.00 Prof/Tech Supervisor
1.80 Program Services Coord, Sr	1.00 Program Manager
3.70 Program Services Coordinator 2	18.00 Division FTE Total
1.00 Program Supervisor	
1.00 Sr. Management Analyst	
20.10 Division FTE Total	
Behavioral Health Services	
11.00 Office Assistant 2	
2.50 Administrative Assistant	
1.00 Administrative Support Supv	
3.00 Community Health Nurse	
2.00 Licensed Practical Nurse	
1.00 Management Analyst	
1.00 Manager	
1.00 Medical Assistant 1	
1.00 Medical Assistant 2	
2.00 Mental Health Associate	
1.00 Mental Health Spec 2-Bilingual	
15.00 Mental Health Specialist 1	
1.00 Mental Health Specialist 1 Bil	
22.00 Mental Health Specialist 2	
4.00 Mental Health Specialist, Sr	
3.00 MHO Care Coord Specialist	
2.00 Nurse Practitioner - Mental HIth	
5.00 Office Assistant, Sr	
8.00 Peer Support Specialist	
4.75 Prof/Tech Supervisor	
6.00 Psychiatrist	
0.90 Sr. Manager	
0.50 TEMP-Office Assistant 2 -	
98.65 Division FTE Total	

DEPARTMENT POSITION LISTING

Commun	nity Health Centers
	Office Assistant 2-Bilingual
	Administrative Assistant
1.00	Clinical Pharmacist
10.50	Community Health Nurse
	Community Health Nurse 1
	Community Service Worker 2
	Community Svc Wkr 2-Bilingual
	Data Entry Operator
2.00	Dental Hygienist
1.00	Dental Hygienist, Sr
1.75	Internal Medicine Physician
26.00	Licensed Practical Nurse
3.00	Licensed Practical Nurse-Bil
1.00	Management Analyst
2.50	Manager
3.00	Medical Assistant 2
5.00	Medical Assistant 2-Bilingual
6.00	Mental Health Specialist 2
0.75	Naturopathic Physician
6.55	Nurse Practitioner
2.73	Nurse Practitioner-Bilingual
1.00	Office Assistant 1 - Bilingual
18.00	Office Assistant 2
1.00	Office Assistant, Sr
	Patient Care Coordinator
2.00	Patient Care Coordinator - Bilingual
	Physician
	Physician Assistant
	Prof/Tech Supervisor
	Program Manager
	Program Svc Coord Bilingual
	Sr. Manager
	Stores Clerk
	TEMP Community Health Nurse
	TEMP Licensed Practical Nurse
	TEMP-Dental Hygienist
-	TEMP-Office Assistant 2 -
158.63	Division FTE Total

Developmental Disabl Svcs 3.00 Developmental Dis Abuse Invtgr 1.00 Administrative Support Spec 1.00 Developmental Dis Spec - Bil 36.75 Developmental Dis Specialist 1.00 Management Analyst 1.00 Manager 5.00 Office Assistant 2 1.00 Office Assistant 2-Bilingual 3.00 Office Assistant, Sr 4.00 Prof/Tech Supervisor 1.00 Program Services Coord, Sr 1.00 TEMP - Developmental Dis Specialist 0.50 TEMP-Office Assistant 2 -59.25 Division FTE Total

Human Services Division

- 3.00 Employment Specialist 2 Bilingual
- 1.00 Accounting Analyst
- 1.00 Administrative Analyst
- 1.00 Administrative Assistant
- 2.00 Asst Veteran Svcs Coordinator
- 3.00 Community Service Worker 2
- 11.00 Employment Specialist 2
- 1.00 Management Analyst
- 2.00 Office Assistant 2
- 2.00 Office Assistant, Sr
- 1.00 Prof/Tech Supervisor
- 2.00 Program Services Coordinator 2
- 3.00 Program Supervisor
- 1.00 Sr. Manager
- 1.00 TEMP-Office Assistant 2 -
- 35.00 Division FTE Total

DEPARTMENT POSITION LISTING

Public Health

2.00 Community Health Analyst 1 1.00 Administrative Analyst, Sr 1.00 Administrative Assistant 1.00 Commun HIth Nurse-1 Bilingual 3.00 Community Health Analyst 2 1.00 Community Health Analyst Sr - Bilingual 13.30 Community Health Nurse 4.00 Community Service Worker 2 1.00 Community Svc Wkr 2-Bilingual 1.00 Comunty Health Nurse-Bilingual 2.00 Environmental Health Spec 1 6.00 Environmental Health Spec 2 0.50 Manager 5.00 Office Assistant 2 4.80 Office Assistant 2-Bilingual 3.55 Office Assistant, Sr 1.00 Office Assistant, Sr-Bil 0.20 Physician 4.90 Prof/Tech Supervisor 1.00 Program Services Coordinator 1 2.00 Program Services Coordinator 2 1.00 Program Supervisor 5.45 Sr Community Health Analyst 1.00 Sr Stores Clerk 1.00 Sr. Management Analyst 1.00 Sr. Manager 1.00 TEMP WIC Certifier 4.80 WIC Certifier 2.00 WIC Certifier - Bilingual 1.00 WIC Nutritionist/Dietitian 77.50 Division FTE Total **Trillium Behavioral Health** 1.00 Office Assistant, Sr-Bil 1.00 Administrative Analyst 1.00 Administrative Analyst, Sr 2.00 Administrative Assistant 4.00 Community Service Worker 2 1.00 Manager 12.00 MHO Care Coord Specialist 1.00 Office Assistant 2 1.00 Office Assistant 2-Bilingual 3.00 Prof/Tech Supervisor 1.10 Sr. Manager 28.10 Division FTE Total

Youth Services

1.00 Office Assistant 2-Bilingual 1.00 Administrative Assistant 1.00 Administrative Support Supv 2.00 Community Service Worker 2 2.00 Employment Specialist 2 2.00 Family Mediator 1.00 Juvenile Counselor 1 10.40 Juvenile Counselor 2 2.00 Juvenile Counselor 2-Bil 18.00 Juvenile Group Worker 3.80 Juvenile Justice Specialist 1.00 Juvenile Justice System Nurse 1.00 Lead Juvenile Cook 1.00 Mental Health Specialist 2 3.00 Office Assistant 2 5.00 Prof/Tech Supervisor 2.00 Program Supervisor 5.00 Sr Juvenile Counselor 3.00 Sr Juvenile Group Worker 1.00 Sr. Management Analyst 1.00 Sr. Manager 4.50 TEMP - Juvenile Group Worker 0.50 TEMP-Family Mediator 1.00 TEMP-Juvenile Cook 0.50 TEMP-Juvenile Justice Specialst 0.50 TEMP-Office Assistant 2 -1.00 Victim Advocate

75.20 Division FTE Total

570.43 Department FTE Total

	DEPARTME	ENT RESOUR				
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
RESOURCE ACCOUNTS				•		
Current Year Property Tax	1,363,577	1,421,572	2,379,434	2,461,754	82,320	3.46%
Prior Years Property Taxes	13,255	22,553	0	0	0	0.00%
In Lieu Of Taxes	773	920	0	0	0	0.00%
TAXES & ASSESSMENTS	1,377,606	1,445,044	2,379,434	2,461,754	82,320	3.46%
Marriage	23,180	17,000	22,000	22,000	0	0.00%
Temporary Restaurant Licenses	54,437	56,110	50,000	50,000	0	0.00%
Mobile Unit Licenses	56,655	59,126	56,000	56,000	0	0.00%
Swimming Pool Licenses	89,060	89,665	89,000	89,000	0	0.00%
Restaurant Licenses	634,960	637,175	627,000	635,000	8,000	1.28%
Recreation Park Licenses	25,441	24,201	25,000	25,000	0	0.00%
Motel/Hotel Licenses	34,820	34,785	35,000	35,000	0	0.00%
Tobacco Retailer License Fee	10,600	8,825	7,500	7,500	0	0.00%
LICENSES & PERMITS	929,154	926,887	911,500	919,500	8,000	0.88%
Criminal Fine & Assessment	115,510	115,000	115,000	115,000	0	0.00%
Late Filing Penalties	5,127	3,516	2,500	2,500	0	0.00%
	5,127	3,510	2,500	2,500	0	0.00%
FINES, FORFEITURES, PENALTIES	120,637	118,516	117,500	117,500	0	0.00%
Scrap Metal Sales	402	0	0	0	0	0.00%
Miscellaneous Sales	710	5	0	0	0	0.00%
Concessions	279	751	0	0	0	0.00%
Catering	157,571	142,647	150,000	150,000	0	0.00%
Parking	210,796	223,445	191,983	178,523	(13,460)	-7.01%
Rent - Other Properties	36,879	37,242	62,420	63,084	664	1.06%
PROPERTY AND RENTALS	406,637	404,090	404,403	391,607	(12,796)	-3.16%
Department Of Energy	681,131	495,987	579,032	579,032	0	0.00%
FEMA	1,672	1,672	0	0	0	0.00%
Health & Human Services	5,389,467	6,222,760	6,256,418	6,269,066	12,648	0.20%
DMAP Open Card	2,553,149	1,898,463	1,763,052	2,374,874	611,822	34.70%
Medicaid Wrap	13,155,171	14,997,433	20,091,761	18,812,254	(1,279,507)	-6.37%
Title XIX Babies First	428,840	598,506	564,091	958,500	394,409	69.92%
LIPA/OHP	447,771	443,775	845,368	405,391	(439,977)	-52.05%
FPEP Expansion Project	26,911	16,896	26,800	14,200	(12,600)	-47.01%
Title IV-E	74,166	118,043	91,520	91,520	0	0.00%
Justice Dept	0	113,978	173,739	173,739	0	0.00%
SAMHSA	0	134,092	125,000	125,000	0	0.00%
Housing & Comm Development	1,923,290	2,114,691	2,083,564	2,151,840	68,276	3.28%
Miscellaneous Federal	91,659	77,531	2,093,692	1,645,234	(448,458)	-21.42%
Federal Title II Reimbursements	196,510	109,022	158,478	158,478	0	0.00%
Prior Year Revenues	1	0	0	0	0	0.00%
FEDERAL REVENUES	24,969,738	27,342,847	34,852,515	33,759,128	(1,093,387)	-3.14%
Bio-Terrorism	169,501	168,803	192,296	152,237	(40,059)	-20.83%
Title V Flexible Funds	62,010	75,704	92,504	92,504	(40,000)	0.00%
Juvenile Justice Del. Prev.	69,340	0	02,004	02,004	0	0.00%
West Nile Virus	00,040	0	0	5,000	5,000	100.00%
Community Services Block Grant	433,541	437,149	445,489	501,845	56,356	12.65%
Cacoon OR Health Sciences	42,189	45,705	42,189	42,189	0	0.00%
Family Planning	102,930	151,301	68,400	68,400	0	0.00%

	DEPARTME	ENT RESOUR	CE DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
HIV Block Grant Prevent-Federal	79,807	53,485	55,122	55,122	0	0.00%
DHS Immunization	77,276	77,495	80,003	80,003	0	0.00%
Mental Health Division	14,979,492	17,446,456	18,602,070	18,670,091	68,021	0.37%
Child & Adolescent Health	50,357	56,226	63,426	63,426	0	0.00%
WIC Program	1,271,289	1,266,045	1,297,927	1,265,708	(32,219)	-2.48%
Title XIX	510,317	475,234	496,158	515,750	19,592	3.95%
Oregon Mothers Care	26,517	30,051	27,523	27,523	0	0.00%
Youth Investment	62,274	0	0	0	0	0.00%
Coorindated Care Org-CCO	10,446,336	12,452,511	7,927,968	8,317,025	389,057	4.91%
Miscellaneous State	1,569,259	1,853,770	2,311,720	3,310,019	998,299	43.18%
Prior Year Revenues	59,212	170,653	0	0	0	0.00%
Managed Care/Carve Out	0	60,989	50,000	26,635	(23,365)	-46.73%
Homeless Shelters	707,083	695,704	1,763,907	794,292	(969,615)	-54.97%
Childrens Services Division	275,801	368,712	353,000	364,526	11,526	3.27%
OHD State Support	390,854	403,138	401,740	401,740	0	0.00%
Immune Action & Babies 1st	39,626	39,628	40,021	40,021	0	0.00%
Perinatal	12,675	12,675	12,675	12,675	0	0.00%
School Based Clinic	533,568	556,586	558,717	450,118	(108,599)	-19.44%
TB Case Management	8,639	8,088	13,574	13,574	(100,000)	0.00%
Tobacco Prevention	445,888	300,359	384,944	384,944	0	0.00%
Healthy Communities	84,648	94,051	124,307	0	(124,307)	-100.00%
DOC Grant-In-Aid	73,000	0	0	0	0	0.00%
Healthy Start	598,481	569,092	750,539	609,777	(140,762)	-18.75%
Youth Involvement	0	000,002	720	720	0	0.00%
Veterans Affairs	11,440	10,440	10,291	10,291	0	0.00%
Miscellaneous State Revenue	1,913,260	2,349,450	2,282,077	2,195,379	(86,698)	-3.80%
Prior Year Revenues	167,225	12,601	0	2,100,010	(00,000)	0.00%
STATE GRANT REVENUES	35,273,836	40,242,101	38,449,307	38,471,534	22,227	0.06%
			400 700	100 700		0.000/
Drinking Water Program	139,793	139,793	139,793	139,793	0	0.00%
Timber Sales	9,229	2,734	0	0	0	0.00%
Video Lottery Grant	154,000	154,000	154,000	154,000	0	0.00%
Liquor Tax - Local Programs	316,389	325,086	288,300	288,300	0	0.00%
DUII Assessments	17	0	0	0	0	0.00%
Court Fees	507,940	375,690	429,314	429,314	0	0.00%
OTHER STATE REVENUES	1,127,367	997,302	1,011,407	1,011,407	0	0.00%
Eugene	1,296,000	1,296,000	1,271,000	1,371,000	100,000	7.87%
Springfield	200,330	202,663	242,363	242,304	(59)	-0.02%
Serbu Endowment Fund	133,022	161,010	67,345	67,345	0	0.00%
LOCAL GRANTS	1,629,352	1,659,673	1,580,708	1,680,649	99,941	6.32%
Counties	100 067	270 759	0	0	0	0.009/
	432,867	270,758 25,853	0	0 304,031	0 9,829	0.00%
Other Local	25,464		294,202			3.34%
Community Contracts LOCAL REVENUES	45,873 504,203	52,344 348,955	45,803 340,005	45,803 349,834	0 9,829	0.00% 2.89%
					, .	
Site Reviews	0	0	100	100	0	0.00%
Daycare Inspection Fees	27,928	33,645	27,000	33,000	6,000	22.22%
School Inspections	38,128	38,136	38,000	38,000	0	0.00%
Frat/Sor/Coops	3,192	3,024	3,200	3,200	0	0.00%
DUII Client Fees	0	59	0	0	0	0.00%

	DEPARTM	ENT RESOUR	CE DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Food Handlers Fees	922,769	909,874	905,000	910,000	5,000	0.55%
Clinic Fees	139,186	140,265	135,000	182,000	47,000	34.81%
Birth Certificate Fees	50,305	53,799	60,000	60,000	0	0.00%
Childrens Trust Fund	3,088	2,730	2,500	2,500	0	0.00%
Mental Health Clinic Fees	53,240	72,050	72,300	88,000	15,700	21.72%
Death Certificate Fees	279,532	325,756	240,000	240,000	0	0.00%
Influenza Immunization	3,112	18,117	16,500	16,500	0	0.00%
Immunization Fees	46,564	32,163	57,320	57,320	0	0.00%
Tuberculin Test Fees	2,825	2,798	6,500	6,500	0	0.00%
Supervised Parent Visits	0	9,070	5,000	5,000	0	0.00%
Parent Education	0	104,071	70,000	70,000	0	0.00%
Supervised Probationer Fees	13,635	11,767	15,000	15,000	0	0.00%
Witness Fees	0	70	0	0	0	0.00%
Domestic Partner Fees	0	30	0	0	0	0.00%
Other Clerk Fees	1,657	6,996	0	0	0	0.00%
Restaurant Plan Reviews	17,019	18,088	17,000	18,000	1,000	5.88%
Medicare	927,374	1,024,343	1,108,438	1,584,409	475,971	42.94%
Trillium/OHP FEES	4,617,072	5,030,271	6,267,528	7,002,095	734,567	11.72%
Other Third Party Fees	326,483	301,508	324,124	332,069	7,945	2.45%
Credit Card Fees	0	(3)	0	0	0	0.00%
Miscellaneous Fees/Reimbursement	18,110	50,188	1,600	600	(1,000)	-62.50%
Miscellaneous Svc Charges	679,209	583,796	490,089	625,510	135,421	27.63%
Special Projects	1,193,096	1,063,725	1,574,500	1,602,500	28,000	1.78%
Photocopies	0	0	0	0	0	0.00%
Private Donations	22,474	20,795	16,212	13,712	(2,500)	-15.42%
Refunds & Reimbursements	1,546,277	6,806,472	43,030	25,595	(17,435)	-40.52%
Cash Over & Under	187	(9)	0	0	0	0.00%
Miscellaneous Internal Services	191,710	116,033	54,600	56,325	1,725	3.16%
FEES AND CHARGES	11,124,172	16,779,628	11,550,541	12,987,935	1,437,394	12.44%
Investment Earnings	110,205	184,590	7,300	7,300	0	0.00%
Miscellaneous Interest	75	94	0	0	0	0.00%
INTEREST EARNINGS	110,280	184,684	7,300	7,300	0	0.00%
Fund Balance	22,056,977	29,207,056	38,943,069	31,047,914	(7,895,155)	-20.27%
Transfer Fr General Fund (100)	9,297,963	29,207,056 9,858,905	9,929,555	9,897,285	(7,895,155) (32,270)	-20.27%
						-0.32% 154.67%
Transfer Fr Sp Rev Funds (200)	1,374,784	721,074	951,110	2,422,151	1,471,041	
Intrafund Transfer FISCAL TRANSACTIONS	3,953,530	4,689,366	5,303,449	5,747,888	444,439	8.38%
FISCAL IRANSACTIONS	36,683,255	44,476,402	55,127,183	49,115,238	(6,011,945)	-10.91%
TOTAL RESOURCES	114,256,237	134,926,130	146,731,803	141,273,386	(5,458,417)	-3.72%

	DEPARTMEN	T REQUIREME	ENTS DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
REQUIREMENT ACCOUNTS						
Regular Operating Wages	23,304,888	27,700,039	33,132,888	33,870,368	737,480	2.23%
Extra Help	950,602	844,461	855,292	809,664	(45,628)	-5.33%
Unclassified Temporary	693,357	619,799	1,536,077	1,481,637	(54,440)	-3.54%
Overtime	136,282	259,345	125,268	180,000	54,732	43.69%
Reduction Unfunded Vac Liab	268,405	320,659	297,162	239,432	(57,730)	-19.43%
Compensatory Time	98,740	75,546	61,004	14,988	(46,016)	-75.43%
Personal Time	25,090	33,070	1,000	3,996	2,996	299.60%
Risk Management Benefits	109,663	138,557	137,747	139,896	2,149	1.56%
Social Security Expense	1,518,947	1,776,400	2,245,386	2,269,160	23,774	1.06%
Medicare Insurance Expense	367,956	429,432	525,000	530,930	5,930	1.13%
Unemployment Insurance (State)	210,733	104,847	143,008	59,168	(83,840)	-58.63%
Workers Comp	96,316	111,084	109,026	109,775	749	0.69%
Disability Insurance - Long-term	145,035	174,384	299,881	306,921	7,040	2.35%
PERS - OPSRP Employer rate	2,235,213	2,782,917	3,467,862	4,317,520	849,658	24.50%
PERS Bond	1,957,623	2,267,393	2,535,744	2,452,778	(82,966)	-3.27%
PERS - 6% Pickup	1,368,237	1,563,871	2,030,317	2,048,229	17,912	0.88%
Health Insurance	7,265,621	8,148,838	10,253,307	10,287,170	33,863	0.33%
Dental Insurance	533,049	609,207	777,121	771,632	(5,489)	-0.71%
Vision Insurance	67,418	5,795	0	0	0	0.00%
EE Assistance Pgm	25,308	9,174	13,726	13,444	(282)	-2.05%
Life Insurance	72,613	87,114	118,719	117,242	(1,477)	-1.24%
Flexible Spending Admin	6,061	6,933	6,824	6,854	30	0.44%
Disability Insurance - Short Term	13,954	15,979	19,880	19,914	34	0.17%
Deferred Comp Employer Contrib	131,395	159,274	214,022	211,490	(2,532)	-1.18%
Retiree Medical	806,664	921,348	1,164,232	1,030,988	(133,244)	-11.44%
FMLA Administration	10,846	12,423	20,513	20,166	(347)	-1.69%
Salary Offset	0	0	10,012	0	(10,012)	-100.00%
PERSONNEL SERVICES	42,420,016	49,177,889	60,101,018	61,313,362	1,212,344	2.02%
Professional & Consulting	2,634,562	2,966,063	3,328,599	2,085,306	(1,243,293)	-37.35%
Data Processing Services	9,733	24,824	352,000	315,000	(37,000)	-10.51%
Banking & Armored Car Svc	4,752	4,416	5,200	5,200	0	0.00%
Construction Services	625,145	2,091,205	63,300	0	(63,300)	-100.00%
Relief & Assistance	0	370	0	0	0	0.00%
Training Services	179,466	192,400	216,765	54,000	(162,765)	-75.09%
On The Job Training	69,649	79,823	93,222	71,325	(21,897)	-23.49%
Support Services	160,506	207,887	388,178	349,165	(39,013)	-10.05%
Subscriptions	570	364	2,350	1,700	(650)	-27.66%
On The Job Training - Services	538,144	359,857	590,309	298,944	(291,365)	-49.36%
Victim's Services	0	0	5,000	17,000	12,000	240.00%
Intergovernmental Agreements	811,218	904,163	851,833	771,012	(80,821)	-9.49%
Agency Payments	15,007,827	16,086,643	34,744,880	28,257,209	(6,487,671)	-18.67%
DD/PSRB Diversion Pmts	4,339	0	0	0	0	0.00%
Family Support Services	2,241	2,408	2,100	1,900	(200)	-9.52%
Client Support Fund	2,489,750	2,445,409	2,449,497	2,416,280	(33,217)	-1.36%
Family Subsidy Payments	633,348	73,033	100,000	100,000	0	0.00%
Agency Payments Prior Year	109,055	189,989	630,514	971,514	341,000	54.08%
State Payback	1,206,461	828,898	522,083	600,780	78,697	15.07%
Motor Fuel & Lubricants	2,719	2,447	3,000	2,750	(250)	-8.33%
Machinery & Equipment Parts	(201)	0	0	0	0	0.00%
Refuse & Garbage	18,663	37,217	33,572	44,952	11,380	33.90%

	DEPARTMENT	REQUIREME	NTS DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Spec Handling & Haz Waste Disp	0	0	100	100	0	0.00%
Light, Power & Water	311,085	466,349	478,823	510,857	32,034	6.69%
Telephone Services	265,064	297,320	283,402	409,802	126,400	44.60%
General Liability	403,103	452,327	460,508	298,215	(162,293)	-35.24%
Claims	0	13,142	0	0	0	0.00%
Vehicle Repair	303	245	2,200	3,148	948	43.09%
Maintenance of Equipment	20,920	45,369	29,550	39,100	9,550	32.32%
Maintenance of Structures	19,788	54,916	15,800	15,100	(700)	-4.43%
Maintenance of Grounds	21,960	28,351	40,490	35,000	(5,490)	-13.56%
Maintenance Agreements	9,900	16,529	16,400	11,500	(4,900)	-29.88%
Operating Licenses & Permits	478	2,413	1,100	1,100	0	0.00%
External Equipment Rental	1,405	1,152	2,844	2,952	108	3.80%
Real Estate & Space Rentals	295,199	319,498	382,882	382,642	(240)	-0.06%
Fleet Services Rentals	219,579	258,772	244,778	210,623	(34,155)	-13.95%
Groundskeeping Services	0	560	0	0	0	0.00%
Copier Charges	74,616	112,182	117,354	127,035	9,681	8.25%
Mail Room Charges	42,536	46,180	42,896	45,446	2,550	5.94%
Indirect/Technology Serv	2,420,471	2,870,363	2,916,430	3,111,075	194,645	6.67%
County Indirect Charges	4,310,022	4,967,998	5,009,705	5,394,805	385,100	7.69%
Direct/Technology Serv	0	0	353,292	430,725	77,433	21.92%
Dept Support/Direct	191,710	309,973	81,799	56,325	(25,474)	-31.14%
PC Replacement Services	177,850	253,565	159,307	69,250	(90,057)	-56.53%
Office Supplies & Expense	338,095	362,083	425,305	390,582	(34,723)	-8.16%
Educational Materials	12,397	9,051	18,824	19,760	936	4.97%
Membrshp/Professionl Licenses	152,736	146,905	217,981	212,890	(5,091)	-2.34%
Printing & Binding	86,007	81,132	115,697	121,373	5,676	4.91%
Advertising & Publicity	108,899	112,116	133,438	121,100	(12,338)	-9.25%
Microfilm Imaging Services	0	, 10	0	0	0	0.00%
Photo/Video Supplies & Svcs	0	0	500	500	0	0.00%
Postage	34,847	36,085	38,386	33,340	(5,046)	-13.15%
Radio/Communic Supplies & Svcs	12,094	768	11,156	800	(10,356)	-92.83%
DP Supplies And Access	261,273	518,930	243,050	200,416	(42,634)	-17.54%
DP Equipment	18,991	81,265	65,507	24,662	(40,845)	-62.35%
Small Tools & Equipment	30,155	53,732	17,100	88,400	71,300	416.96%
Small Office Furniture	107,750	121,553	156,842	87,800	(69,042)	-44.02%
Institutional Supplies	14,637	10,444	9,750	10,300	550	5.64%
Food	182,376	189,873	183,733	184,000	267	0.15%
Clothing	18,029	8,551	12,925	14,250	1,325	10.25%
Bedding & Linens	6,279	8,003	11,775	7,200	(4,575)	-38.85%
Kitchen & Dining Supplies	12,386	5,228	13,955	5,600	(8,355)	-59.87%
Miscellaneous Supplies	34,270	1,635	34,282	41,000	6,718	19.60%
Special Supplies	39,301	83,588	47,140	47,400	260	0.55%
Clothing & Personal Supplies	75	672	0	0	0	0.00%
Safety Supplies	1,999	5,612	2,650	3,000	350	13.21%
Janitorial Supplies	15,034	11,470	10,250	10,250	0	0.00%
Agricultural Supplies	4,146	4,303	7,500	5,000	(2,500)	-33.33%
Building Materials Supplies	361	0	100	100	(_,000)	0.00%
Medical Supplies	482,256	716,806	783,638	781,900	(1,738)	-0.22%
Dental Supplies	60,920	11,144	39,650	13,000	(26,650)	-67.21%
Lab Supplies	3,019	8,038	9,200	0	(9,200)	-100.00%
340B Medications	219,803	225,171	259,000	220,000	(39,000)	-15.06%
Stores Inventory	0	737	200,000	0	(00,000)	0.00%

	DEPARTMEN	T REQUIREM	ENTS DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Business Expense & Travel	94,184	96,628	132,268	129,956	(2,312)	-1.75%
Committee Stipends & Expense	26,047	36,599	50,040	43,440	(6,600)	-13.19%
Awards & Recognition	1,861	2,589	1,750	3,450	1,700	97.14%
Employee Moving Expenses	3,170	30,845	7,000	7,000	0	0.00%
Outside Education & Travel	266,278	319,511	404,818	404,611	(207)	-0.05%
County Training Classes	34,282	9,794	17,320	20,696	3,376	19.49%
Training Services & Materials	25,924	23,485	58,004	62,587	4,583	7.90%
Miscellaneous Payments	46,355	44,716	2,059,011	497,234	(1,561,777)	-75.85%
Parking	8,226	11,302	10,392	11,897	1,505	14.48%
MATERIALS & SERVICES	36,058,399	40,404,995	60,631,999	51,344,331	(9,287,668)	-15.32%
Vehicles	181,771	21,995	0	0	0	0.00%
Reproducing & Duplicating	10,577	5,300	0	0	0	0.00%
Data Processing Equipment	0	5,090	0	0	0	0.00%
Medical & Dental Equipment	0	0	30,000	0	(30,000)	-100.00%
CAPITAL OUTLAY	192,348	32,385	30,000	0	(30,000)	-100.00%
Improvements	0	101,218	800,000	0	(800,000)	-100.00%
Permits & System Development	0	659	0	0	0	0.00%
CAPITAL PROJECTS	0	101,877	800,000	0	(800,000)	-100.00%
TOTAL EXPENDITURES	78,670,763	89,717,146		112,657,693	(8,905,324)	-7.33%
Transfer To General Fund (100)	151,880	0	0	0	0	0.00%
Transfer To Special Rev Fd (200)	10,672,748	10,531,951	10,801,360	12,259,436	1,458,076	13.50%
Transfer To Debt Svc Fd (300)	898,224	899,500	7,599,700	594,375	(7,005,325)	-92.18%
Intrafund Transfer		,	5,303,449	,		
	3,953,530	4,689,366		5,747,888	444,439	8.38%
FUND TRANSFERS	15,676,381	16,120,817	23,704,509	18,601,699	(5,102,810)	-21.53%
Operational Contingency	0	0	11,393,832	19,851,279	8,457,447	74.23%
TOTAL RESERVES &						
CONTINGENCIES	0	0	11,393,832	19,851,279	8,457,447	74.23%
TOTAL REQUIREMENTS	94,347,144	105,837,963	156,661,358	151,110,671	(5,550,687)	-3.54%